



Education Resources  
Curriculum and Quality Improvement Service

## Establishment Improvement Plan 2018 - 2019

*Robert Smillie Memorial Primary School*



*Together we learn we grow.*



**Education Resources  
Curriculum and Quality Improvement Service**

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| <ul style="list-style-type: none"> <li>Improvement in attainment, particularly in literacy and numeracy;</li> <li>Closing the attainment gap between the most and least disadvantaged children;</li> <li>Improvement in children and young people’s health and wellbeing; and</li> <li>Improvement in employability skills and sustained positive school leaver destinations for all young people.</li> </ul>  |  |   |
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|  |  | Skills for Learning, Life and Work                              |
|  |  | Professional Learning   |
|  |  | Leadership (Change and Improvement)                             |
| Strategic Priorities 3 Year Cycle  |  |   |
| <p>As a Scottish Attainment Challenge school our focus is on Numeracy, Literacy and HWB. Our aim is to:</p> <ul style="list-style-type: none"> <li>Continue to improve attainment in Literacy, especially Reading for all pupils.</li> <li>Continue to improve attainment in Numeracy and Mathematics for all pupils.</li> <li>Improve Writing standards of attainment.</li> <li>Use robust monitoring and tracking procedures and systematic collection of evidence and data to inform next steps in our improvement journey.</li> <li>Improve Health and Wellbeing across the curriculum by creating a whole school learning culture that cultivates habits and attitudes that enable young people to face difficulty and uncertainty calmly, confidently and creatively.</li> </ul> |  |   |

| <p><b>National Improvement Framework Key Priorities</b></p> <ul style="list-style-type: none"> <li>• Improvement in attainment, particularly in literacy and numeracy;</li> <li>• Closing the attainment gap between the most and least disadvantaged children;</li> <li>• Improvement in children and young people’s health and wellbeing; and</li> <li>• Improvement in employability skills and sustained positive school leaver destinations for all young people.</li> </ul> |  | <p><b>Collaboration and consultation</b></p> <table border="1"> <thead> <tr> <th>Who?</th> <th>When?</th> <th>How?</th> </tr> </thead> <tbody> <tr> <td>Staff</td> <td>Each term</td> <td>F&amp;R / WTA</td> </tr> <tr> <td>pupils</td> <td>Each term</td> <td>Focus groups</td> </tr> <tr> <td>parents</td> <td>Termly</td> <td>Parent Council</td> </tr> </tbody> </table> | Who? | When? | How? | Staff | Each term | F&R / WTA | pupils | Each term | Focus groups | parents | Termly | Parent Council |
|---|--|--|------|-------|------|-------|-----------|-----------|--------|-----------|--------------|---------|--------|----------------|
| Who?  | When?  | How?   |      |       |      |       |           |           |        |           |              |         |        |                |
| Staff   | Each term  | F&R / WTA  |      |       |      |       |           |           |        |           |              |         |        |                |
| pupils  | Each term  | Focus groups   |      |       |      |       |           |           |        |           |              |         |        |                |
| parents   | Termly   | Parent Council   |      |       |      |       |           |           |        |           |              |         |        |                |
| <p><b>National Improvement Framework Key Drivers</b></p> <ul style="list-style-type: none"> <li>• School leadership</li> <li>• Teacher professionalism</li> <li>• Parental engagement</li> <li>• Assessment of children’s progress</li> <li>• School improvement</li> <li>• Performance information</li> </ul>  | <p><b>HGIOS 4 and Early Learning and Childcare Indicators</b></p> <ul style="list-style-type: none"> <li>• 1.1 Self Evaluation for self-improvement</li> <li>• 1.2 Leadership for learning</li> <li>• 1.3 Leadership of change</li> <li>• 1.4 Leadership and management of staff</li> <li>• 1.5 Management of resources to promote equity</li> <li>• 2.1 Safeguarding and child protection</li> <li>• 2.2 Curriculum</li> <li>• 2.3 Learning teaching and assessment</li> <li>• 2.4 Personalised support</li> <li>• 2.5 Family learning</li> <li>• 2.6 Transitions</li> <li>• 2.7 Partnership</li> <li>• 3.1 Ensuring wellbeing, equality and inclusion</li> <li>• 3.2 Raising attainment and achievement/Securing children’s progress</li> <li>• 3.3 Increasing creativity and employability/ Developing creativity and skills for life and learning</li> </ul> | <p><b>SLC Education Resources Themes</b></p> <ul style="list-style-type: none"> <li>• Transform Learning and Teaching/Implement CfE</li> <li>• Meeting the Needs of all Learners’, GIRFEC and Statutory Duties</li> <li>• Skills for Learning, Life and Work</li> <li>• Professional Learning</li> <li>• Leadership (Change and Improvement)</li> </ul>                      |      |       |      |       |           |           |        |           |              |         |        |                |

## Strategic Improvement Planning for Establishment: Overview of Strategic Priorities for Session 2017 2018

| Strategic Priority   | PEF | Intended Impact  | Measures of Success   | Actual Impact   |
|--|-----|--|---|---|
| 1. Developing a consistent approach to learning, teaching and assessment in Literacy and English | √   | An increase in all children's Literacy and English skills over 7 years of primary school, compared to present attainment levels. | Percentages of children attaining a level.<br>Reading and spelling ages.<br>Measures within Catch-up.                           | So far we have seen positive impacts with catch-up for specific skills.<br>Pupils and teachers report that new approach to reading has made a positive impact on learning and teaching. Attainment figures are beginning to reflect improvements but are expected to become stronger over time. |
| 2. Developing a consistent approach to learning, teaching and assessment in Maths and Numeracy   | √   | An increase in all children's Maths and Numeracy skills over 7 years of primary school, compared to present attainment levels.   | Percentages of children on track or above for attaining a level.<br>Measures within Catch-up.<br>Progress Test in Maths scores. | Identified children on Catch-up Numeracy have improved skills.<br>Teachers' observations and pupils' feedback show better engagement in learning.   |
| 3a. Health and Wellbeing – Growth Mindset  | √   | Improve pupil aspirations, attitudes to self, school and others.   | Pupil views, Teacher observations and results of PASS test.   | Year 1 results show a good impact from growth mindset and pupils are engaging with it.<br>Introducing PASS test will give more robust evidence of pupils' attitudes.  |
| 3b. Health and Wellbeing – Nurture   | √   | Improve the wellbeing and readiness to learn of pupils who have identified wellbeing and care needs.                             | PASS test results<br>Boxhall profile scores<br>Numbers of interventions required.   | Year 1 results show a good impact from growth mindset and pupils are engaging with it.<br>Introducing PASS test will give more robust evidence of pupils' attitudes.  |

**Operational Improvement Planning (Action Plan) for Establishment: Robert Smillie Session: 2018 2019**

**Strategic Priority 1: Literacy and English – Improving reading through Active Literacy**

| <b>National Improvement Framework Key Priorities</b>  |  |   |  |
|---|--|---|--|
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| <b>National Improvement Framework Key Drivers</b>   | <b>HGIOS 4 and Early Learning and Childcare Indicators</b>   | <b>SLC Education Resources Themes</b>                           |  |
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|   |  | Meeting the Needs of all Learners’, GIRFEC and Statutory Duties |  |
|   |  | Skills for Learning, Life and Work                              |  |
|   |  | Professional Learning   |  |
|   |  | Leadership (Change and Improvement)                             |  |
| <b>Key Actions (How)</b>  | <b>*Lead Person</b>  | <b>*Timescale</b>   | <b>*Comments</b>   |
| Staff training / professional development – for staff moving stages, new staff and further development of teaching skills for all   | Alan Burns<br>Pauline Brown<br>Gillian Adams   | Throughout the school year.                                     | Some training through Local Authority.<br>Collaborative learning sessions (CAT)<br>Shadowing – including visits to other schools   |
| Continue to improve core resources available for learning and teaching.   | Alan Burns / Roland Peck   | Throughout the year   | More copies of core books.<br>Greater variety of texts genres.   |
| Professional development sessions on improving ASN learning teaching and resources  | Alan Burns<br>Pauline Brown<br>Gillian Adams   | Throughout the year   | Collaborative professional development sessions to familiarise teachers with learning support materials and effective management of the programme to ensure good learning takes place for children with ASN. |

|  |            |              |  |
|--|------------|--------------|--|
| Introduce new writing pathway planners that reflect Es and Os as well as benchmarks.                               | Alan Burns | CAT Sessions | Working form templates, adapt and modify for our school.   |
| Use planners to help assess learning and make improved evaluations of the learning teaching and assessing process. | Alan Burns | CAT Sessions | Looking to develop greater understanding of how and where we can improve the learning teaching and assessment process so that next year we can make writing a key priority for improvement work. |

Strategic Priority 2: Health and wellbeing – Health and wellbeing across learning: the responsibility of all

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|   |  | Professional Learning   |   |
|   |  | Leadership (Change and Improvement)                             |   |
| Key Actions (How)   | *Lead Person   | *Timescale  | *Comments   |
| Training of school leaders followed by whole staff professional development, led by Pivotal Education   | Roland Peck / Sandra McCollum  | June 2018 / Nov 2018 in-service day                             | From H&BW Practice and Principles Doc.... Responsibilities..... .....include each practitioner’s role in establishing open, positive, supportive relationships across the school community, where children and young people will feel that they are listened to, and where they feel secure in their ability to discuss sensitive aspects of their lives; in promoting a climate in which children and young people feel safe and secure; in modelling behaviour which promotes health and wellbeing, and encouraging it in others through using learning and teaching methodologies which promote effective learning, and by being sensitive and responsive to the wellbeing of each child and young person. |

|   |                              |                                   |   |
|---|------------------------------|-----------------------------------|---|
| Year 2 of Nurturing schools Programme –                                   | Roland Peck / Gillian Kelly  | Throughout the year               | Key priorities for action and are outlined in the Nurturing Schools Audit.  |
| Continue to train all staff in Nurturing approaches                       | Nurture Network              | In-Set 2                          | Training delivered by the Nurture Network for all staff   |
| Improve practice around transitions throughout the school day.            | Roland / Sandra              | CAT Sessions                      | Collaborative working.  |
| Review and amend school policy and practice around rewards and sanctions. | Roland / Gillian             | CAT sessions                      |   |
| Growth Mindset  | Alan Burns / Omar Kettlewell | Various sessions through the year | In partnership with Live 'n' Learn hold sessions with pupils, staff and parents to continue to build Growth Mindset capacity. |
|   |                              |                                   |   |

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|  |  | Leadership (Change and Improvement)                             |
| <b>Key Actions (from previous plans)</b>   |  |   |
| <p>Maths and Numeracy – Policy framework working document to be developed to give greater guidance on what a ‘maths session’ should look like. Working towards greater consistency of delivery using previous training in Big Maths and Number Talks for pedagogy.</p> <p>Pupil Leadership - Continue to develop class leadership with specific responsibilities given at different age groups.<br/>Further improve the culture of pupil leadership through involving the children in using self-evaluation tool, How Good Is OUR school?<br/>Focus on questions of What makes a good teacher? What makes a good School? What makes for good learning?</p> <p>Developing Young Workforce – Continue to develop skills for work skills for life and skills for living through Friday Fun as well as Focus Weeks (DYW &amp; Enterprise )</p> <p>Parental Partnership – Working with Barnardos charity to develop strong supports for parents and families of children in Nursery class and transition into P1.</p> |  |   |

**National Improvement Framework Key Priority**

Closing the attainment gap between the most and least disadvantaged children.

**Contextual analysis:**

Our roll for 2018/2019 will be between 210 and 220 school aged children across 8 classes and a 40/40 nursery class provision that is currently trialling the 1140 hours and full time nursery class placements. We also have an enhanced provision Nurture Class of 8 children who travel to Robert Smillie from their base schools across South Lanarkshire Council.

Robert Smillie is currently in the fourth year of the Scottish Attainment Challenge programme, in which we have bid for additional funding to bridge the attainment gap in the core areas of literacy, numeracy and health and wellbeing.

We are on this programme as we have a very high number of pupils (90%) who are from SIMD 1 and SIMD 2.

We have children from the Travelling Community who are all in SIMD 3 (about 4%).

From the other 6% of children, most are FME, LAAC or have CSO due to ACEs.

We currently have around 60% of children who receive support – most at class level through adaptations to core programmes.

We look at all our children as our target group and we seek to measure their performance against SLC averages and against national averages.

Pupil Equity Fund Overview

Allocation: £116,640

National Improvement Framework Key Priority:  
Closing the Attainment gap between the most and least disadvantaged children  
Contextual Analysis: (What is the gap?)

| Intervention Theme | Organiser            | Type of Intervention            | Number in Targeted Group | Specific Intervention                                  | What Will You Measure and Track to Evidence Impact?   | Evaluative Statement (End of Program) |
|--------------------|----------------------|---------------------------------|--------------------------|--|---|---------------------------------------|
| Literacy           | Learning & Teaching  | Local Authority Programme       | all                      | Active Literacy  | NGRT / SNSA / Book banding / Reading ages / Professional judgement of pupils achieving a level. |                                       |
| HWB                | Learning & Teaching  | Teaching Staff (additional)     | 8                        | Nurture Group  | Boxall Profiles   |                                       |
| Numeracy           | Learning & Teaching  | School Generated                | 112                      | Study Ladder   | PTM assessment / Professional judgement of pupils achieving a level.                            |                                       |
| HWB                | Learning & Teaching  | School Generated                | all                      | Growth Mindset   | PASS Assessments  |                                       |
| HWB                | Family & Communities | Third sector/charity            | NC + 25 P1s              | Parental Partnership worker                            | Number of families engaged in work. Number of Home visits.                                      |                                       |
| HWB                | Family & Communities | Third sector/charity            | 45                       | The Voice Project                                      | Performances, parent and pupil views, staff views.  |                                       |
| Literacy           | Learning & Teaching  | Non Teaching Staff (additional) | all                      | Enhanced school support (linked to Catch-Up programme) | Staff views, Pupil views, Catch-Up data.  |                                       |
|                    |                      |                                 |                          |  |   |                                       |